HAVE YOUR SAY

APS Employee Census 2024 6 May – 7 June

Highlights Report



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Responses: 468 of 528

Response Rate:

89%

Exploring your results

	Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.
.11	Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.
	Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.
	Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.



Employee Engagement: Say, Stay, Strive

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How engaged is your team?

Employee engagement is more than simply job satisfaction or commitment to an organisation. It is the extent to which employees are motivated, inspired and enabled to improve an organisation's outcomes.

2	Your Employee Engagement	Response scale		% Positive	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
	Index score				+3	+6 🔂	+4	+5 🐼
	Overall, I am satisfied with my job	81	12 7	81%	+4	+5 🔂	+4	+4
ά θς	I am proud to work in my agency	92		92%	+1	+14 🕥	+11 🖸	+12 🖸
	I would recommend my agency as a good place to work	87	9	87 %	+50	+16 🕥	+11 🔂	+15 🖸
	I believe strongly in the purpose and objectives of my agency	97		97%	+4	+11 🕥	+6 🔂	+70
	I feel a strong personal attachment to my agency	72	21	72 %	+50	+9 🔂	+6 🛈	+70
	I feel committed to my agency's goals	96		96%	+50	+10 🕥	+7 🖸	+80
	I suggest ideas to improve our way of doing things	92		92%	0	+6 🔂	+3	+3
	I am happy to go the 'extra mile' at work when required	96		96%	+6 🖸	+5 🖸	+4	+4
	I work beyond what is required in my job to help my agency achieve its objectives	87	11	87 %	+70	+6 🖸	+6 🔂	+50
	My agency really inspires me to do my best work every day	73	20	73%	+80	+13 🖸	+90	+10 🖸

Key



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Leadership - Immediate Supervisor

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Immediate Supervisor

The Immediate Supervisor Index assesses how employees view the leadership behaviours of their immediate supervisor in line with the APS Leadership Capability Framework.

02	Your Immediate Supervisor	Response scale		% Positive	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies		
	Index score				+4	+4	+3	+4		
	My supervisor engages with staff on how to respond to future challenges	86	10	86%	+4	+6 🛇	+5 🖸	+60		
/isor	My supervisor can deliver difficult advice whilst maintaining relationships	84	10	84%	+5 🔂	+5 🖸	+4	+5 🖸		
Supervisor	My supervisor invites a range of views, including those different to their own	88	7	88%	+3	+6 🔂	+5 🖸	+6 🖸		
Immediate	My supervisor encourages my team to regularly review and improve our work	86	10	86%	+3	+3	+3	+4		
	My supervisor is invested in my development	84	13	84%	+6 🔂	+6 🔂	+6 🖸	+6 🖸		
	My supervisor ensures that my workgroup delivers on what we are responsible for	91		91%	+4	+3	+3	+4		
	Other similar questions									
	My supervisor provides me with helpful feedback to improve my performance	83	10	83%	+7 🕥	+4	+4	+50		
	My immediate supervisor encourages me	83	13	83%	+4	+6 🕥	+4	+50		
	My supervisor actively ensures that everyone can be included in workplace activities	89	7	89%	+3	+5 🖸	+5 🗘	+6 🐼		
	My supervisor encourages me to take on new tasks and gain experience doing things I've never done before	87	10	87 %	-	+6 🔂	+6 🔂	+60		
Cey At least 5 percentage points greater than comparator At least 5 percentage points less than comparator Positive Neutral Negative										



Leadership - SES Manager

0	•	Your SES Manager Leadership Index score	Response sc	ale	% Positive	Variance from 2023 +5 个	Variance from APS overall +4	Variance from regulatory agencies +4	Variance from medium sized agencies +4
SES Manager		My SES manager clearly articulates the direction and priorities for our area	76	16 8	76%	+7 🖸	+7 🖸	+7 🖸	+6 🖸
		My SES manager presents convincing arguments and persuades others towards an outcome	73	22	73 %	+10 🕢	+10 🖸	+8 🖸	+80
The SES Manager Index assesses how	Manager	My SES manager promotes cooperation within and between agencies	81	16	81%	+90	+13 🖸	+11 🖸	+11 🔂
employees view the leadership behaviours of their	SES Ma	My SES manager encourages innovation and creativity	74	18 7	74 %	+6 🔂	+8 🗘	+7 🖸	+70
immediate SES manager in line with the <i>APS Leadership</i>		My SES manager creates an environment that enables us to deliver our best	73	20	73 %	+11 🖸	+8 🖸	+7 🖸	+70
Capability Framework.		My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	84	12	84%	+8	+9 🔂	+7 🕥	+70
		Other similar questions							
		In my agency, the SES work as a team	61	27 12	61%	+2	+4	+6 🖸	+7 🔂
		In my agency, the SES clearly articulate the direction and priorities for our agency	70	19 11	70%	+2	+6 👁	+6 🖸	+6 🖸
		My SES manager routinely promotes the use of data and evidence to deliver outcomes	76	19	76 %	+7 🖸	+9 🔂	+8•	+70

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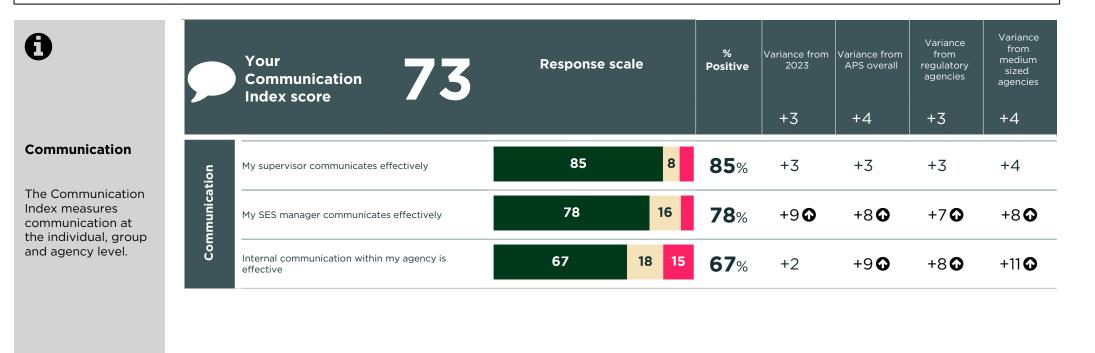
Key

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Positive Neutral Negative



Communication and change



Change

score.

Effective communication is an important part of any change process. Note these questions do not contribute to the above index

Other similar questions

When changes occur, the impacts are communicated well within my workgroup	76		13 11	76 %	+4	+80	+70	+80
Staff are consulted about change at work	56	31	13	56%	+6 🖸	+50	+4	+50
Change is managed well in my agency	47	30	23	47 %	-1	+3	+3	+5 🖸

Key G

At least 5 percentage points greater than comparator

Positive Neutral Negative





Enabling Innovation

•	$\mathbf{\hat{v}}$	Your Enabling Innovation Index score	Response scale	% Positive	Variance from 2023 +2	Variance from APS overall +6 ↑	Variance from regulatory agencies +5 夰	Variance from medium sized agencies +5 ↔
Enabling Innovation		I believe that one of my responsibilities is to continually look for new ways to improve the way we work	89 9	89%	+2	+10 🖸	+80	+70
The Innovation Index assesses both	ovation	My immediate supervisor encourages me to come up with new or better ways of doing things	82 13	82 %	+5 🔂	+10 🔂	+8 🔂	+8 🔂
whether employees feel willing and able to be innovative, and	lnn	People are recognised for coming up with new and innovative ways of working	73 17 9	73%	+5 🖸	+16 🖸	+12 🖸	+15 🖸
whether their agency has a culture which enables them to be	Enabling	My agency inspires me to come up with new or better ways of doing things	63 <mark>26</mark> 12	63%	+2	+13 🕥	+10 🕥	+11 🖸
so.		My agency recognises and supports the notion that failure is a part of innovation	48 36 16	48 %	Ο	+7 🖸	+6 🖸	+70

Key

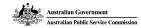
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At least 5 percentage points less than comparator

Positive Neutral Negative



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Wellbeing Policies and Support

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Wellbeing

The Wellbeing Index provides a measure of the practical and cultural elements that allow for a sustainable and healthy working environment.

+	Your Wellbeing Policies and Support Index	Response sca	le	% Positive	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
	score				+2	+6 🔂	+3	+5 🗘
Support	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	77	17	77%	+3	+9 🛇	+6 🖸	+90
and Sup	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	77	17	77%	+3	+11 🖸	+6 🖸	+90
Policies	My agency does a good job of promoting health and wellbeing	75	17 8	75%	0	+9 🔂	+5 🖸	+90
Wellbeing P	I think my agency cares about my health and wellbeing	78	14 8	78 %	+2	+14 🖸	+70	+10 🔂
Well	I believe my immediate supervisor cares about my health and wellbeing	91		91%	+4	+5 🖸	+3	+4
	Other similar questions							
	If I felt it was needed, I would feel comfortable discussing my mental health and wellbeing with my supervisor	78	12 10	78 %	-	+4	+3	+3
eing	The people in my workgroup are able to bring up problems and tough issues	87	10	87 %	-	+6 🖸	+4	+50

ey 🕥 At least 5 percentage points greater than comparator 🕑 At least 5 percentage points less than comparator											
	My agency supports and actively promotes an inclusive workplace culture	90		90%	+50	+90	+7 🔂	+11			
Well	I receive the respect I deserve from my colleagues at work	85	13	85%	+2	+3	+3	+4			
Wellbeing	The people in my workgroup are able to bring up problems and tough issues	87	10	87 %	-	+6 🔂	+4	+5			
	If I felt it was needed, I would feel comfortable discussing my mental health and wellbeing with my supervisor	78	12 10	78 %	-	+4	+3	+3			



Wellbeing

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
In general, would you say that your health is:						
Excellent		12 %	+1	+1	0	+1
Very good		40%	+1	+6 🔂	+4	+4
Good		35%	0	-3	-1	-2
Fair		11%	-3	-3	-1	-1
Poor		1%	0	-2	-1	-2
What best describes your current workload?						
Well above capacity - too much work		27 %	+3	+4	+50	+3
Slightly above capacity - lots of work to do		43 %	0	+3	+1	+3
At capacity – about the right amount of work to do		26%	-1	-5 🔮	-4	-3
Slightly below capacity - available for more work		5%	0	-1	-1	-2
Well below capacity - not enough work		0%	-1	-1	-1	-1

Key

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator



Wellbeing

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
How often do you find your work stressful?						
Always		3%	-1	-2	-1	-1
Often		18%	-2	-6 🔮	-5 🔮	-5 🕑
Sometimes		56%	+3	+6 🔂	+4	+5 🖸
Rarely		22%	-1	+3	+2	+2
Never		1%	0	-1	0	-1
To what extent is your work emotionally demanding?						
To a very large extent		5%	0	-3	-2	-3
To a large extent		12%	0	-8 🕑	-6 🕑	-7\mathbf
Somewhat		38 %	0	0	0	+1
To a small extent		32 %	+1	+8 🔂	+6 🖸	+6 🔂
To a very small extent		13%	0	+3	+2	+2
I feel burned out by my work						
Strongly agree		6%	-2	-2	-1	-2
Agree		20%	0	-3	-2	-2
Neither agree nor disagree		32 %	+2	0	+2	+2
Disagree		33 %	0	+3	0	+1
Strongly disagree		9%	0	+1	0	0

Key

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

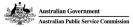
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Flexible work

0		Response scale	%	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
	I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	92	92%	+3	+9 🔂	+3	+6 🔂
	Do you currently access any of the following flexible working arrangements? [Multiple Response]						
	Part time		11%	+1	-1	-2	-1
	Flexible hours of work		37 %	-5 🕑	+10 🔂	+6 🔂	+9 🖸
	Compressed work week		4 %	+2	0	-3	0
	Job sharing		0%	0	0	0	0
	Working away from the office/working from home		82 %	0	+21	+50	+14 🖸
	None of the above		8%	0	-16 🕑	-3	-11 👁
The working away from the office responses	Working away from the office						
present how often employees worked	None of the time		18%	-	-21 🕑	-5 🔮	-14 🕑
away from the office/worked from home during a usual	All of the time		4 %	-	-2	-6 🔮	-4
working week. It includes the responses for all employees, not	Some of the time as a regular arrangement		72 %	-	+25 🖸	+11 🔂	+23 🖸
just those who indicated they accessed	Only on an irregular basis		6%	-	-2	0	-4
working from home as a flexible working arrangement.	Did not disclose their arrangement		0%	-	0	0	0
	Key At least 5 percentage points greater than comparate	or 🕐 At least 5 percentage points less than	comparator		Positive N	eutral Negative	2
		54.054				×*.	

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Working in the APS

	Response sc	ale	% Positive	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
I am supported to use my expertise to provide frank and fearless advice	75	16 9	75 %	-	+10 🔂	+8 🔂	+10 🔂
The people in my workgroup demonstrate stewardship	84	12	84%	-	+8 🔂	+4	+5 🔂
The culture in my agency supports people to act with integrity	88	8	88%	-	+12 🖸	+9 🔂	+11 🖸
I believe strongly in the purpose and objectives of the APS	91	9	91%	+4	+4	+3	+4
I feel a strong personal attachment to the APS	71	22 7	71 %	+6 🔂	+6 🔂	+7 🔂	+90
My workgroup considers the people and businesses affected by what we do	92		92%	-	+7 🖸	+4	+5 🚱

Key



Positive Neutral Negative





Job satisfaction

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
I am satisfied with the recognition I receive for doing a good job	75 <mark>15</mark> 10	75%	+3	+6 🔂	+3	+5 🔂
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	62 20 19	62 %	+4	-1	-2	-2
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	89 7	89%	+3	+8	+3	+70
I am satisfied with the stability and security of my job	91	91%	+3	+6 🔂	+6 🔂	+90

Clarity and autonomy

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
I understand how my role contributes to achieving an outcome for the Australian public	97	97%	+2	+4	+3	+3
I am clear what my duties and responsibilities are	84 12	84%	+4	+4	+5 🖸	+6 🔂
I have a choice in deciding how I do my work	80 15	80%	-1	+15 🖸	+8 🔂	+80
Where appropriate, I am able to take part in decisions that affect my job	80 12 8	80%	+3	+9 🖸	+6 🔂	+70

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Key

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Positive Neutral Negative



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Performance

Response scale	%	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
	31 %	+5 🖸	+3	+1	+2
	60%	+2	+5 🖸	+5 🖸	+5 🖸
	8%	-5 🕑	-7 🛛	-5 🛛	-6 🕑
	1%	-2	-1	-1	-1
	1%	0	0	0	0
	Response scale	31% 60% 8% 1%	Response scale % 2023 31% +5 Q 60% +2 8% -5 Q 1% -2	Response scale % 2023 APS overall 31% +5 0 +3 60% +2 +5 0 8% -5 0 -7 0 1% -2 -1	Response scale % Variance from 2023 Variance from APS overall regulatory agencies 31% +5 0 +3 +1 60% +2 +5 0 +5 0 8% -5 0 -7 0 -5 0 1% -2 -1 -1

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
My workgroup has the appropriate skills, capabilities and knowledge to perform well	83 <mark>10</mark>	7 83%	+3	+5 🖸	+3	+3
My workgroup has the tools and resources we need to perform well	54 18 28	54 %	+1	-5 🕑	0	-2
The people in my workgroup use time and resources efficiently	83 11	83%	0	+7 🔂	+6 🗘	+6 🔂
My job gives me opportunities to utilise my skills	88 7	88%	+5 🔂	+8 🗘	+6 🗘	+6 🔂
In the last 12 months, the formal learning I have accessed has improved my performance	61 29	10 61 %	-	+3	+2	+3

Key

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

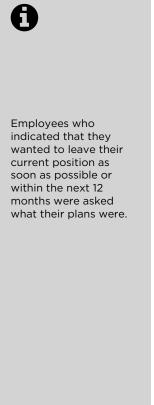
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Positive Neutral Negative





Retention



	Response scale	%	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencie
Which of the following statements best reflects your current current position?	t thoughts about working in your					
I want to leave my position as soon as possible		6%	-4	-3	-2	-2
I want to leave my position within the next 12 months		25%	-4	+2	+2	+2
I want to stay working in my position for the next one to two years		45 %	+4	+7 🕥	+3	+4
I want to stay working in my position for at least the next three years		24%	+4	-6 🕑	-3	-4
What best describes your plans involved with leaving your o	urrent position?					
I am planning to retire		4 %	+2	-2	0	0
		4 % 45 %	+2 +5 0	-2 +2	0 +10 0	0 +15 🖸
I am pursuing another position within my agency						
I am pursuing another position within my agency		45%	+5 🖸	+2	+10 👁	+15 🔂
I am planning to retire I am pursuing another position within my agency I am pursuing a position in another agency I am pursuing work outside the APS It is the end of my non-ongoing, casual or contracted employment		45 % 19 %	+5 0 -6 0	+2 -7 🕑	+10 •	+15 ⊙ -16 ⊙

Key

At least 5 percentage points greater than comparator

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At least 5 percentage points less than comparator

0



Retention

regulatory

agencies

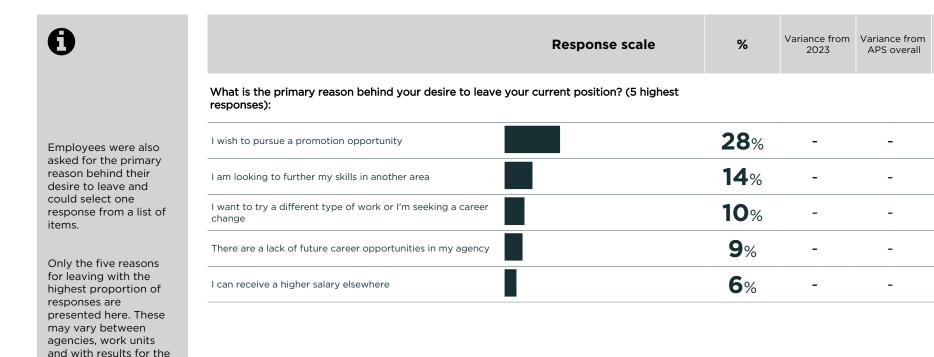
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Variance from Variance from

medium

sized agencies

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Key

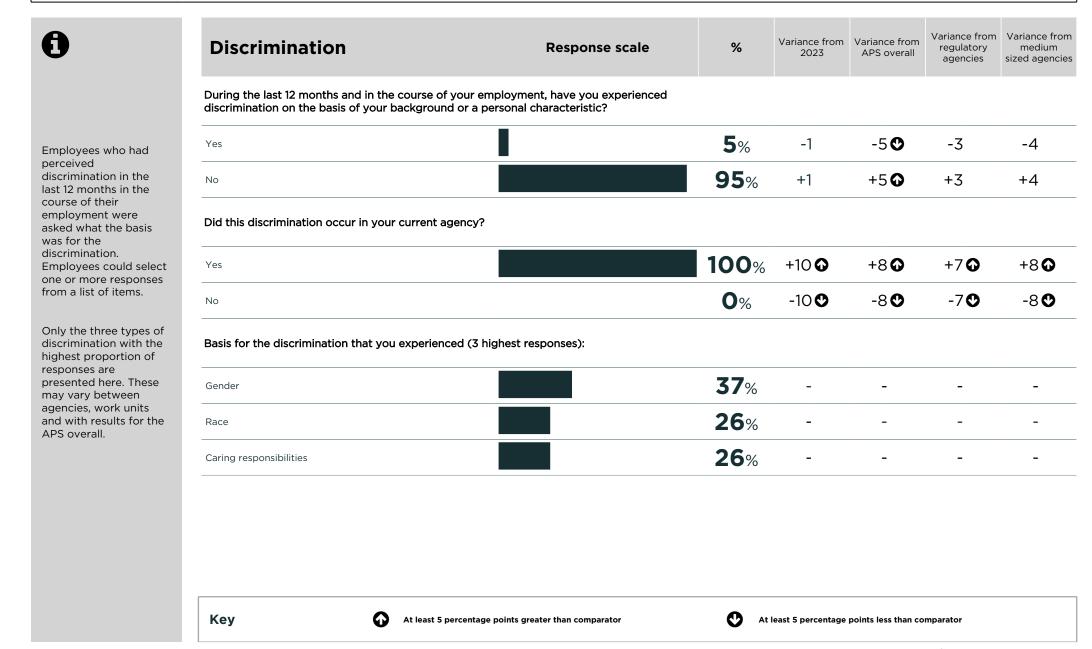
APS overall.

6

At least 5 percentage points less than comparator



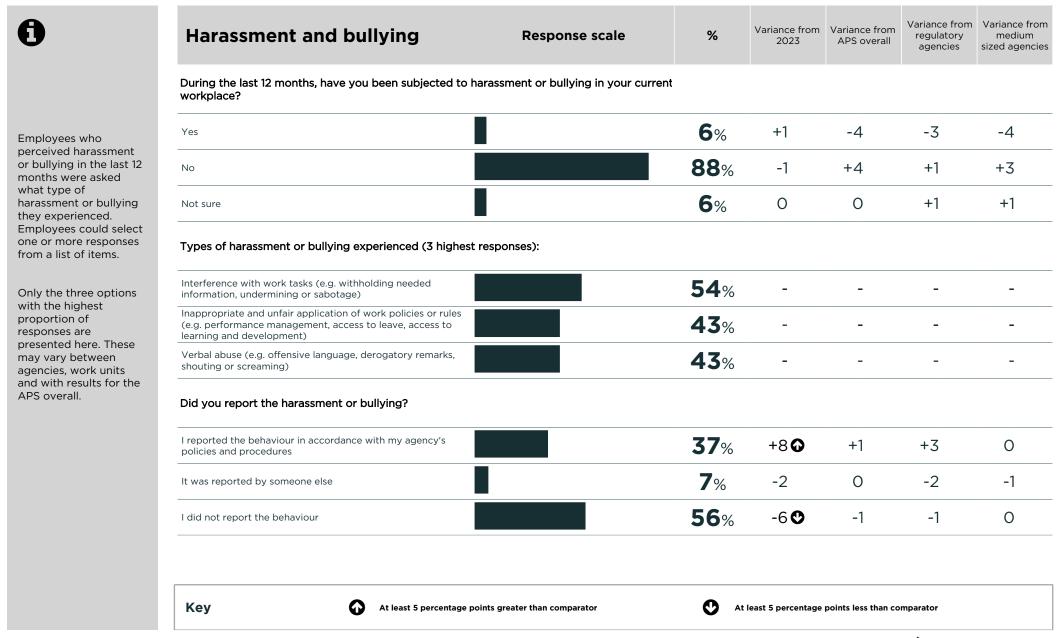
Unacceptable behaviour





Unacceptable behaviour

Australian Government Australian Public Service Commission



Unacceptable behaviour

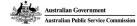
0	Corruption	Response scale	%	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
	Excluding behaviour reported to you as part of your witnessed another APS employee in your agency en may be serious enough to be viewed as corruption?	gaging in behaviour that you consider					
Employees who	Yes		2%	0	-1	-1	-1
indicated that they had witnessed potential corrupt behaviour were	No		93%	-1	+2	+1	+2
asked to describe the behaviour. Employees could select one or	Not sure		4 %	0	0	+1	0
more responses from a list of items.	Would prefer not to answer		2%	+1	-1	0	0
Only the three types of corrupt behaviours with the highest proportion	Did you report the potentially corrupt behaviour?						
of responses are presented here. These	I reported the behaviour in accordance with my agency's policies and procedures	The data for this question has been hid	dden for anon	ymity reasons.			
may vary between agencies and with results for the APS	It was reported by someone else	The data for this question has been hid	dden for anon	ymity reasons.			
overall.	I did not report the behaviour	The data for this question has been hid	dden for anon	ymity reasons.			

Key

At least 5 percentage points greater than comparator

G

At least 5 percentage points less than comparator



Demographics

How do you describe your gender?	Responses
Man or male	39%
Woman or female	55%
Non-binary	O%
I use a different term	O%
Prefer not to say	6%

Do you identify as an Aboriginal and/or Torres Strait Islander person?	Responses
Yes	1%
No	99%

Do you have an ongoing disability?	Responses
Yes	9%
No	91%

Do you have carer responsibilities?	Responses
Yes	45%
No	55%

Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?	Responses
Yes	8%
No	92%

Do you identify as culturally and linguistically diverse?	Responses
Yes	31%
No	69%

How would you describe your cultural background? [Multiple Response]	Responses
Australian (excluding Australian Aboriginal and/or Torres Strait Islander)	69%
Australian Aboriginal and/or Torres Strait Islander	1%
New Zealander (excluding Maori)	2%
Maori, Melanesian, Papuan, Micronesian, and Polynesian	0%
Anglo-European	11%
North-West European (excluding Anglo-European)	3%
Southern and Eastern European	7%
South-East Asian	12%
North-East Asian	6%
Southern and Central Asian	4%
North American	1%
South and Central American and Caribbean Islander	2%
North African and Middle Eastern	2%
Sub-Saharan African	1%

Do you consider yourself to be neurodivergent?	Responses
Yes	4%
No	80%
Maybe	7%
I am unsure what neurodivergent means	8%

Agency position

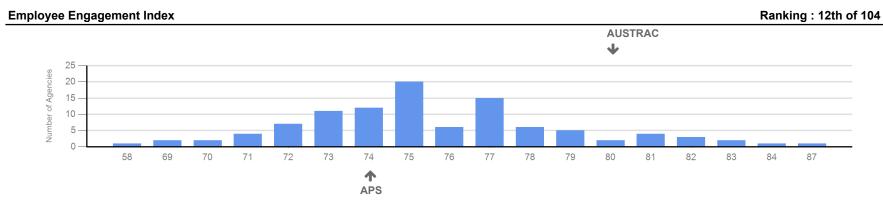
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Agency position

These graphs display the overall index score of each agency for the Employee Engagement, Leadership - Immediate Supervisor, Leadership - SES Manager, Communication, Enabling Innovation and Wellbeing Policies and Support indices. These are to assist you to see where your agency sits in comparison to the overall APS index score and the scores of other agencies.

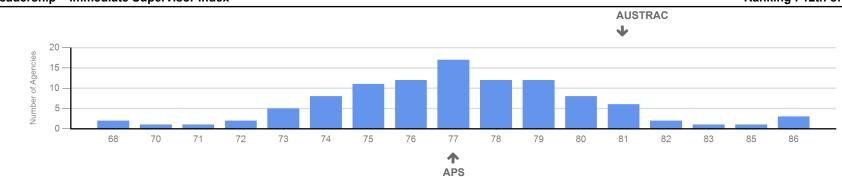
Along the line (y-axis) are the index scores. The height of the bar (x-axis) is how many agencies have that index score.

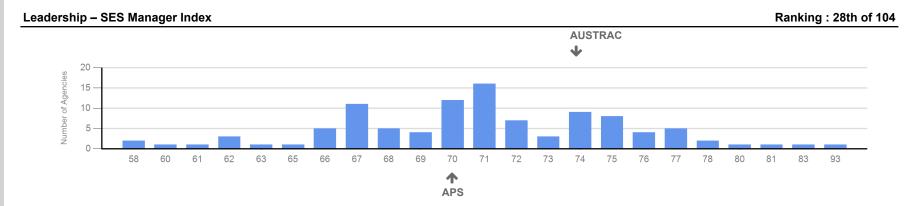
Please note, the y-axis values are not consecutive as only index scores received by an agency are represented.



Leadership – Immediate Supervisor Index

Ranking: 12th of 104





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Agency position

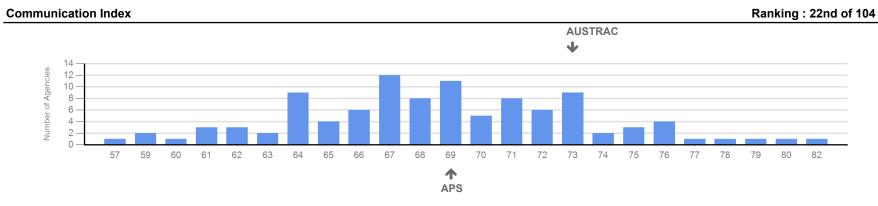
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Agency position

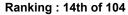
These graphs display the overall index score of each agency for the Employee Engagement, Leadership - Immediate Supervisor, Leadership - SES Manager, Communication, Enabling Innovation and Wellbeing Policies and Support indices. These are to assist you to see where your agency sits in comparison to the overall APS index score and the scores of other agencies.

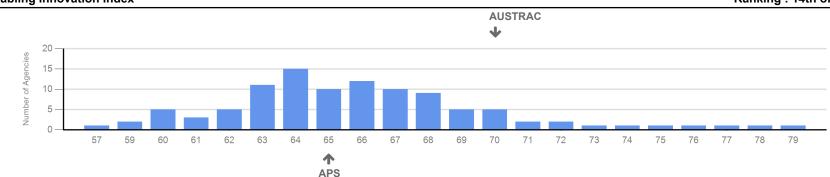
Along the line (y-axis) are the index scores. The height of the bar (x-axis) is how many agencies have that index score.

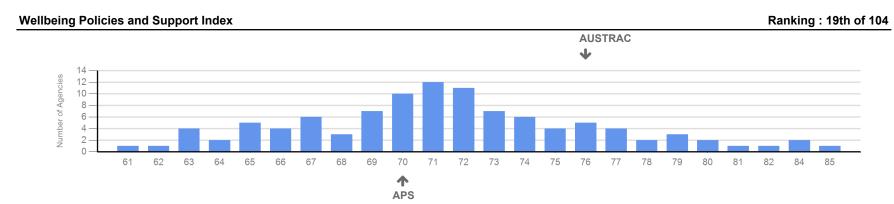
Please note, the y-axis values are not consecutive as only index scores received by an agency are represented.



Enabling Innovation Index







2024 APS Employee Census



Suggested questions to focus on

Australian Government
Australian Public Service Commission

0	At least than con	5 percentage points greater nparator	At least 5 percentage points less than comparator	% Positive	Variance from 2023	Variance from APS overall	Variance from regulatory agencies	Variance from medium sized agencies
What to focus on?	1	l am supported to us frank and fearless ad	se my expertise to provide lvice	75%	-	+100	+80	+100
Through driver analysis, these key questions have been identified as being important to	2	My agency supports inclusive workplace of	and actively promotes an culture	90%	+5 0	+9 0	+7 0	+110
employees in your agency and associated with employee engagement.	3	The culture in my ag with integrity	ency supports people to act	88%	-	+120	+90	+110
They are not necessarily the questions with the lowest scores.	4	My agency inspires n better ways of doing	ne to come up with new or g things	63%	+2	+130	+100	+110
Some will be areas to improve upon and some will be areas to maintain.	5	My SES manager cre enables us to deliver	eates an environment that rour best	73%	+110	+80	+7 0	+70
Develop actions and activities to improve upon these, where possible, to drive higher levels of performance.	6	My SES manager end creativity	courages innovation and	74%	+60	+80	+7 0	+70



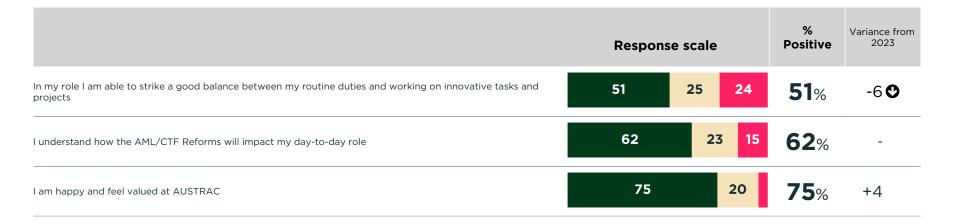
AUSTRAC specific questions

	Response scale	% Positive	Variance from 2023
I have a good understanding of how my branch contributes towards achieving AUSTRAC's purpose, as outlined in the Corporate Plan	92	92%	+3
I am able to schedule enough time with my team to work on projects together and in-person	73 15	¹² 73 %	-1
The culture we aspire to for AUSTRAC is clear	86	9 86%	+10 🔂
I feel that my manager is authentic and genuine when they interact with me	90	90%	+3
I am able to schedule enough meeting-free times on my calendar for administrative or independent work	71 14	¹⁵ 71 %	-1
I am usually able to work in the place and environment that allows me to do my best work	86	¹² 86%	-
My colleagues readily help me out when I am busy, or I ask for assistance.	87	¹¹ 87%	-
In my day to day work I regularly observe behaviours that reflect AUSTRAC's cultural values (trusted, inclusive, collaborative, impactful)	86	11 86%	-
I understand what the objectives of the AML/CTF Reforms are	93	93%	-
I know where to find the latest information about the AML/CTF Reforms	82	¹¹ 7 82%	-
Key At least 5 percentage points greater than comparator At least 5 percentage	e points less than comparator		Positive Neutr

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AUSTRAC specific questions



Key





Time to take action

👑 Celebrate	Q Investigate further with our teams	Opportunities
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus on and turn into action plans:
Think about how we can build on our strengths and learn from what we are good at.	How could we investigate? Through looking at the data in more detail or through discussions with staff?	What are the key things we need to improve to make working here better?

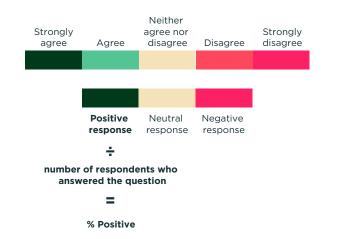
0	Prioritise 3 areas for action	Timescales	Owner	Resources required	Target/Success measure
Use this page to start your local action plans	1				
Identify areas to celebrate, opportunities for improvement and areas which you need to investigate further.	2				
Prioritise 3 areas to take forward	3				



Guide to this report

% Positive

Where results are shown as positive percentages (% positive), these are calculated by adding together positive responses ("strongly agree" + "agree" or "always" + "often") and dividing by the number of respondents who answered the question.



For 5 point scale questions not asked on the *agree to disagree* scale the same rules apply, the green percent represents a **positive response** (unless the question is negatively worded).





Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Values from x.00 to x.49 are rounded down and values from x.50 to x.99 are rounded up. Therefore in some instances, results may not total 100%.

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly Disagree	Total
Number of responses	151	166	176	96	24	613
Percentage	24.63%	27.08%	28.71%	15.66%	3.92%	100%
Rounded percentage	25%	27%	29%	16%	4%	101%
Number of positive	151 + 166	= 317				
% Positive	317 ÷ 613	5 = 52%				

function

Anonymity

It is best practice not to display the results of groups of respondents to the extent where the anonymity of individuals may be compromised. Results will not be shown where there are less than 10 respondents in a group.

	Comparisons	Comparisons to previous years
е	Comparisons to other similarly sized agencies are used through this report. To see how agencies are categorised	The method of analysing and reporting specific results may be periodically reviewed and revised. Such improvements are applied to current data and that of previous
	visit:	years. For this reason the current report is always the most accurate data source for APS Employee
	https://www.apsc.gov.au/ aps-agencies-size-and-	Census results, including comparisons with time series data.

